

Information Technology

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2014 Breakthrough Strategies

Department Breakthrough Strategy	Measurable Outcome	Measured or Completed By:	Strategic Plan Goal
Establish an Enterprise Architecture Practice to increase the return on investment by creating a road map of technology change necessary to deliver services	Improve quality of service delivery	Q3	Transforming Government
Design and implement a technology sourcing strategy to ensure that the city receives the technology services required while achieving the greatest possible level of service quality for a given cost	Reduction in budgeted personnel	Q4	Transforming Government
Establish a comprehensive Information Security Program with the purpose of protecting the organization and its ability to perform its mission by ensuring the confidentiality, integrity, and availability of information	Information Security Program established	Q3	Transforming Government
Establish a citizen engagement program to improve accessibility and transparency of city government	New City Website, Legislative Management System	Q3	Building Community
Track and analyze utility usage citywide to identify opportunities for reducing utility usage	Identification of high priority opportunities	Q3, Q4	Transforming Government

All Funds Summary

	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - *2013 Amended Budget
Use of Funds					
General Fund	\$8,023,558	\$8,759,966	\$9,080,118	\$9,769,822	\$689,704
CIP - General Fund	2,618,163	2,618,163	2,618,163	2,334,691	(283,472)
Radio Fund	1,865,519	2,109,798	2,109,798	1,884,275	(225,523)
Cable Franchise Fund	730,149	632,372	632,372	424,780	(207,592)
Total	\$13,237,389	\$14,120,299	\$14,440,451	\$14,413,568	(\$26,883)
Positions					
General Fund	48.00	49.00	53.00	44.00	(9.00)
Other Funds	21.00	11.00	8.00	8.00	0.00
Total	69.00	60.00	61.00	52.00	(9.00)

* 2013 Amended Budget as of 8/20/2013

Significant Changes vs. 2013

General Fund	Net Increase to fund 2014 salary structure, pay for performance, pay practices and medical plan	\$187,772
	Net Decrease in multiple lines per trending costs	(67,811)
	Decrease in 9.00 FTE; Increase in outsourced activities to better align IT efforts with customer service related functions	0
	Increase to fund transfer of 1.00 FTE for enhancing citizen-facing technology	82,000
	Increase in Operating, mainly for software maintenance and licenses	487,743
CIP - General Fund	Decrease due to reduction in the number of CIP projects	(283,472)
Radio Fund	Decrease due to reduction in anticipated revenue and transfer of positions	(225,523)
Cable Franchise	Decrease due to reduction in anticipated revenue generated by franchise	(207,592)

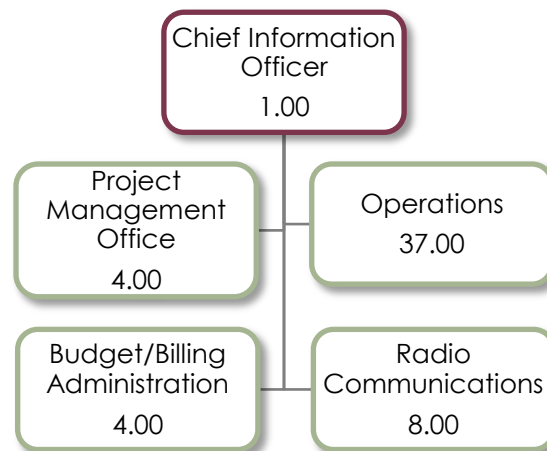
Information Technology

The mission of the Department of Information Technology is to provide information, technology, and communication services to the City of Colorado Springs and its citizens so they can accomplish their objectives. We provide a comprehensive portfolio of services across the city, including:

- Enterprise business systems, including enterprise resource planning, electronic document management, customer relationship management, website, intranet, performance management, recruitment, and electronic payments
- Line of business applications, including public safety applications, records management, fire management, computer-aided dispatch, automatic vehicle locating, personnel management, sex offender tracking, license plate readers, electronic ticketing, transit management, work order and asset management systems, permitting, plan review, justice information systems, geospatial information systems, legislative management, airport management, campaign finance tracking, and sales tax
- Communication and collaboration systems, including email, calendar, group collaboration, audio and video-conferencing, local and wide-area network, voice- over-internet-protocol telephony, and mobility solutions
- Hosting and infrastructure, including data center, virtualization, storage management, co-location, streaming video, web-content filtering, SPAM filtering, backup and restoration
- Help desk and desktop support
- Public safety radio network, including network design, installation, and maintenance, provisioning and management

The Department of Information Technology will contribute directly to the attainment of the city's strategic goals through:

- Planning and Alignment – we will increase the business return on technology investments by creating and managing a road map of technology change
- Strategic Sourcing – we will establish and implement a strategic technology sourcing strategy, leveraging the private market
- Process Rigor – we will ensure a great customer experience by designing, implementing, managing, and continually improving our processes
- Information Security – we will establish a comprehensive Information Security Program with the purpose of protecting the organization and its ability to perform its mission
- Transform Data into Information – we will understand and manage our data, transforming it into business critical information and analytics necessary to inform our strategies and operations
- Automate and Orchestrate Business Processes – we will employ targeted technologies designed to automate repetitive processes and ensure efficient, effective, and compliant workflows
- Citizen Engagement – we will deploy a comprehensive citizen engagement program designed to empower and engage our citizens in easy and convenient ways



* The organizational chart illustrates all positions that report to this department including 2.00 grant-funded positions that are funded from the Transit Grant Fund; therefore, this position is not counted in the Position Totals of the funding tables in this narrative.

The sections below provide a summary of the Budget, authorized positions, changes that occurred after the budget was implemented for 2013, and changes occurring as part of the 2014 Budget for each Fund including the General Fund, Radio Fund, Cable Franchise Fund, and CIP.

General Fund	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Salary/Benefits/ Pensions	\$3,890,007	\$3,696,000	\$4,887,830	\$4,996,873	\$4,734,962	(\$261,912)
	Operating	2,437,897	3,397,624	2,451,493	2,662,602	3,587,720	925,118
	Capital Outlay	197,328	929,934	1,420,643	1,420,643	1,447,141	26,498
	Total	\$6,525,232	\$8,023,558	\$8,759,966	\$9,080,118	\$9,769,822	\$689,704
	Position Title	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget	
	Administrative Technician	1.00	1.00	1.00	1.00	0.00	
	Analyst I	1.00	1.00	1.00	1.00	0.00	
	Chief Information Officer	1.00	1.00	1.00	1.00	0.00	
	CISO (Chief Information Security Officer)	0.00	0.00	1.00	1.00	0.00	
	Communications System Field Engineer	0.00	0.00	0.00	0.00	0.00	
	Enterprise Architect	0.00	0.00	1.00	1.00	0.00	
	GIS Analyst	3.00	3.00	3.00	3.00	0.00	
	Information Systems Analyst I, II, III	8.00	11.00	13.00	11.00	(2.00)	
	Information Systems Manager	3.00	2.00	2.00	2.00	0.00	
	Information Systems Supervisor	1.00	2.00	2.00	2.00	0.00	
	Information Systems Technician	1.00	1.00	1.00	1.00	0.00	
	ITSM (IT Service Manager)	0.00	0.00	1.00	1.00	0.00	
	Network Engineer	1.00	0.00	0.00	0.00	0.00	
	Office Specialist	3.00	3.00	2.00	2.00	0.00	
	Principal Information Systems Analyst	11.00	10.00	9.00	7.00	(2.00)	
	Senior GIS Analyst	1.00	1.00	1.00	1.00	0.00	
	Senior Information Systems Analyst	8.00	8.00	8.00	8.00	0.00	
	Senior Network Engineer	5.00	5.00	5.00	0.00	(5.00)	
Solutions Architect	0.00	0.00	1.00	1.00	0.00		
Total Positions	48.00	49.00	53.00	44.00	(9.00)		

* 2013 Amended Budget as of 8/20/2013

Funding Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Implement 2013 civilian merit pay	\$5,992
	Increase in Salaries/Benefits/Pensions for partial funding of 3.00 FTE positions transferred from Radio to IT (remaining funding from salary savings during the year)	103,051
	Purchase legislative management software	155,000
	Consolidate Cartegraph maintenance funding into IT	56,109
	Transfer Analyst from Sustainability/Innovation to IT- continue to fund out of the Sustainability/Innovation budget in 2013 for enhancing citizen-facing technology	0
	Total During 2013	\$320,152
	For 2014	2014 Budget - * 2013 Amended Budget
	Increase to realign eligible positions to new salary structure	\$114,369
	Net increase for medical plan (increased plan costs partially offset by cost decreases from new, expanded, nationwide network, best practice shift to consumer driven health plan and other plan design changes)	34,152
	Increase for pay for performance	55,915
	Decrease to align pay practices with industry standards	(16,664)
	Continue funding for full year of 3.00 FTE positions transferred from Radio to IT during 2013	125,194
	Continue funding Analyst for enhancing citizen-facing technology	82,000
	Transfer funding for Sustainability/Innovation intern program	23,150
	Net Decrease in multiple lines per trending costs	(67,811)
	Eliminate cost of one-time purchase of legislative management software	(155,000)
	Fund ongoing maintenance costs of legislative management software	85,000
	Decrease in 9.00 FTE; Increase in outsourced activities to better align IT efforts with customer service related functions (funding moved from salaries/benefits/pensions to operating)	0
	Increase for software maintenance/licensing	382,901
	Transfer of City Auditor and Street computer purchases to IT	26,498
	Total For 2014	\$689,704

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Added 4.00 FTE including 3.00 positions transferred from the Radio Fund	4.00
	Total During 2013	4.00
	For 2014	2014 Budget - * 2013 Amended Budget
	Eliminated 9.00 FTE positions	(9.00)
	Total For 2014	(9.00)

* 2013 Amended Budget as of 8/20/2013

Radio Fund	Source of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - *2013 Amended Budget
	Utilities Allocation	\$10,000	\$9,996	\$10,000	\$10,000	\$25,036	\$15,036
	City Allocation	1,010,190	1,004,208	1,085,003	1,085,003	990,825	(94,178)
	PPRCN	494,010	394,010	494,010	494,010	394,010	(100,000)
	Other Revenue	298,038	389,455	298,038	298,038	267,134	(30,904)
	Site Leases	222,747	232,926	222,747	222,747	207,270	(15,477)
	Total	\$2,034,985	\$2,030,595	\$2,109,798	\$2,109,798	\$1,884,275	(\$225,523)
	Use of Funds	2011 Actual	2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - *2013 Amended Budget
	Salary/Benefits/ Pensions	\$665,762	\$454,131	\$764,844	\$764,844	\$660,533	(\$104,311)
	Operating	1,366,400	1,411,388	1,344,954	1,344,954	1,223,742	(121,212)
	Capital Outlay	0	0	0	0	0	0
	Total	\$2,032,162	\$1,865,519	\$2,109,798	\$2,109,798	\$1,884,275	(\$225,523)
	Position Title		2012 Actual	2013 Original Budget	* 2013 Amended Budget	2014 Budget	2014 Budget - * 2013 Amended Budget
	Administrative Technician		1.00	1.00	0.00	0.00	0.00
	Communications Installer		1.00	1.00	0.00	0.00	0.00
	Communications Manager		1.00	1.00	0.00	0.00	0.00
	Communications Specialist		4.00	4.00	0.00	0.00	0.00
	Communications System Field Engineer		0.00	1.00	0.00	0.00	0.00
	Communications Technician		3.00	3.00	0.00	0.00	0.00
	Total Positions		10.00	11.00	8.00	8.00	0.00

* 2013 Amended Budget as of 8/20/2013

Funding Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Transfer of three positions from Radio to IT - expenditure budget was not modified, however savings of \$103,051 is anticipated in Radio due to the transfer	\$0
	Total During 2013	\$0
	For 2014	2014 Budget - * 2013 Amended Budget
	Increase to realign eligible positions to new salary structure	\$21,478
	Net increase for medical plan (increased plan costs partially offset by cost decreases from new, expanded, nationwide network, best practice shift to consumer driven health plan and other plan design changes)	4,464
	Increase for pay for performance	6,181
	Decrease to align pay practices with industry standards	0
	Decrease to account for transfer of three positions	(109,346)
	Decrease in maintenance costs associated with anticipated revenue decrease	(148,300)
	Total For 2014	(\$225,523)

Position Changes	During 2013	* 2013 Amended - 2013 Original Budget
	Transfer 3.00 FTE to General Fund IT	(3.00)
	Total During 2013	(3.00)
	For 2014	2014 Budget - * 2013 Amended Budget
	None	0.00
	Total For 2014	0.00

* 2013 Amended Budget as of 8/20/2013

Cable Franchise		2011	2012	2013	* 2013	2014	2014 Budget -
	Use of Funds	Actual	Actual	Original Budget	Amended Budget	Budget	*2013 Amended Budget
	Operating	\$932,595	\$730,149	\$632,372	\$632,372	\$424,780	(\$207,592)
	Total	\$932,595	\$730,149	\$632,372	\$632,372	\$424,780	(\$207,592)

Funding Changes	During 2013	* 2013 Amended - 2013 Original
	None	\$0
	Total During 2013	\$0
	For 2014	2014 Budget - * 2013 Amended
	Decrease mainly in temporary employment and software maintenance, due to a reduction in revenue (revenue is based on the number of subscribers to the Cable companies participating in the franchise agreement)	(\$207,592)
	Total For 2014	(\$207,592)

* 2013 Amended Budget as of 8/20/2013

2014 CIP Program	Project Name	General Fund	Restricted Funds	Total
	Payment for Data Center	\$1,225,246	\$0	\$1,225,246
	Payment for POC Upgrades	408,186	0	408,186
	Fund Information Technology Maintenance	701,259	0	701,259
	Total Capital Budget	\$2,334,691	\$0	\$2,334,691
	For a citywide comprehensive list of projects, refer to the CIP section of the Budget, page 25-1.			

City of Colorado Springs Budget Detail Report

001 GENERAL FUND
Information Technology

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
51205	CIVILIAN SALARIES	3,056,668	2,925,446	3,844,386	3,704,225	(140,161)	-3.65%
51210	OVERTIME	33	1,132	0	0	0	0.00%
51215	ACHIEVEMENT AWARD	2,100	0	0	0	0	0.00%
51220	SEASONAL TEMPORARY	17,431	840	0	20,650	20,650	0.00%
51235	STANDBY	17,303	17,228	25,014	18,000	(7,014)	-28.04%
51245	RETIREMENT TERM VACATION	13,690	9,532	0	0	0	0.00%
51260	VACATION BUY PAY OUT	9,383	5,916	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(25,021)	(24,316)	0	0	0	0.00%
51610	PERA	414,748	392,610	515,164	468,896	(46,268)	-8.98%
51615	WORKERS COMPENSATION	8,230	7,732	9,200	6,786	(2,414)	-26.24%
51620	EQUITABLE LIFE INSURANCE	8,682	8,221	11,535	13,703	2,168	18.79%
51640	DENTAL INSURANCE	14,597	13,775	18,564	16,020	(2,544)	-13.70%
51655	RETIRED EMP MEDICAL INS	1,093	1,102	1,100	1,100	0	0.00%
51665	CASH BACK	5,255	4,584	0	0	0	0.00%
51670	PARKING FOR EMPLOYEES	4,780	4,500	6,240	6,750	510	8.17%
51690	MEDICARE	44,169	41,763	59,678	51,484	(8,194)	-13.73%
51695	CITY EPO MEDICAL PLAN	296,080	247,755	396,949	315,754	(81,195)	-20.45%
51696	ADVANTAGE HD MED PLAN	718	35,043	0	104,832	104,832	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	68	3,307	0	6,760	6,760	0.00%
51699	BENEFITS REIMBURSEMENT	0	(170)	0	0	0	0.00%
Total Salaries and Benefits		3,890,007	3,696,000	4,887,830	4,734,960	(152,870)	-3.13%
52105	MISCELLANEOUS OPERATING	1,050	459	0	2,500	2,500	0.00%
52110	OFFICE SUPPLIES	5,342	2,669	5,500	5,500	0	0.00%
52111	PAPER SUPPLIES	1,154	798	1,000	1,000	0	0.00%
52120	COMPUTER SOFTWARE	239,328	108,021	7,500	116,000	108,500	1446.67%
52122	CELL PHONES EQUIP AND SUPPLIES	5,775	10,559	2,000	2,000	0	0.00%
52125	GENERAL SUPPLIES	62,814	45,093	3,000	3,000	0	0.00%
52135	POSTAGE	234	278	250	250	0	0.00%
52140	WEARING APPAREL	0	187	0	0	0	0.00%
52220	MAINT OFFICE MACHINES	0	925	10,000	0	(10,000)	-100.00%
52225	MAINT COMPUTER SOFTWARE	115,305	68,677	0	85,000	85,000	0.00%
52235	MAINT MACHINERY AND APPARATUS	8,459	3,785	0	0	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	3,579	16,499	2,000	2,000	0	0.00%
52282	MAINT DATA COMMUNICATION	58,271	135,050	252,000	377,801	125,801	49.92%
52305	MAINT SOFTWARE	429,052	992,905	974,926	1,059,078	84,152	8.63%
52405	ADVERTISING SERVICES	1,110	5,680	0	1,000	1,000	0.00%
52410	BUILDING SECURITY SERVICES	3,146	507	600	600	0	0.00%
52418	COMPUTER SERVICES	1,473	1,685	0	0	0	0.00%
52423	TELECOMMUNICATION SERVICES	352,757	361,751	359,560	384,300	24,740	6.88%
52428	HOSTED IT SERVICES	0	0	30,000	37,330	7,330	24.43%
52431	CONSULTING SERVICES	22,997	213,000	0	671,282	671,282	0.00%
52445	JANITORIAL SERVICES	1,667	7,200	7,200	7,200	0	0.00%
52465	MISCELLANEOUS SERVICES	82,634	55,626	0	0	0	0.00%
52560	PARKING SERVICES	0	716	1,400	1,400	0	0.00%
52575	SERVICES	26,134	65,300	32,000	32,000	0	0.00%
52590	TEMPORARY EMPLOYMENT	551,040	773,008	461,287	461,287	0	0.00%
52605	CAR MILEAGE	329	0	300	300	0	0.00%
52607	CELL PHONE ALLOWANCE	360	968	1,000	2,000	1,000	100.00%
52615	DUES AND MEMBERSHIP	129	2,500	2,790	2,790	0	0.00%
52625	MEETING EXPENSES IN TOWN	1,547	682	1,000	1,000	0	0.00%
52630	TRAINING	27,469	58,787	34,000	34,000	0	0.00%
52635	EMPLOYEE EDUCATIONL ASSISTANCE	3,473	8,302	22,000	10,000	(12,000)	-54.55%
52645	SUBSCRIPTIONS	15	0	0	0	0	0.00%
52655	TRAVEL OUT OF TOWN	8,272	6,962	5,000	5,000	0	0.00%
52735	TELEPHONE LONG DIST CALLS	446	29	800	800	0	0.00%
52736	CELL PHONE AIRTIME	46	(3,268)	300	300	0	0.00%
52738	CELL PHONE BASE CHARGES	20,377	23,264	27,300	21,000	(6,300)	-23.08%
52739	VOLUNTEER MEDICAL INSURANCE	0	(1,560)	0	0	0	0.00%

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
52745	UTILITIES	4,661	0	0	0	0	0.00%
52746	UTILITIES ELECTRIC	2,771	8,532	7,500	7,500	0	0.00%
52747	UTILITIES GAS	558	3,188	5,640	5,640	0	0.00%
52748	UTILITIES SEWER	22	382	360	360	0	0.00%
52749	UTILITIES WATER	37	612	480	480	0	0.00%
52765	LEASE PURCHASE PAYMENTS	0	72,222	0	72,222	72,222	0.00%
52775	MINOR EQUIPMENT	180,588	186,114	20,000	20,000	0	0.00%
52776	PRINTER CONSOLIDATION COST	118,417	153,600	172,000	153,000	(19,000)	-11.05%
52795	RENTAL OF EQUIPMENT	10,819	2,957	0	0	0	0.00%
52840	TELECOM PROJECTS	59,325	1,429	0	0	0	0.00%
52872	MAINT FLEET VEHICLES EQP	8,478	618	0	0	0	0.00%
52874	OFFICE SERVICES PRINTING	108	210	425	425	0	0.00%
52875	OFFICE SERVICES RECORDS	327	647	375	375	0	0.00%
52927	TEL COM PASSTHRU LONG DIST	20,005	69	0	0	0	0.00%
65352	EMPLOYEE AWARDS PROGRAM	501	0	0	0	0	0.00%
70295	SPECIAL PROJECTS PROGRAMS	(4,504)	0	0	0	0	0.00%
Total Operating Expenses		2,437,897	3,397,624	2,451,493	3,587,720	1,136,227	46.35%
53020	COMPUTERS NETWORKS	197,328	925,134	1,420,643	1,447,141	26,498	1.87%
53030	FURNITURE AND FIXTURES	0	4,800	0	0	0	0.00%
Total Capital Outlay		197,328	929,934	1,420,643	1,447,141	26,498	1.87%
Total Expenses		6,525,232	8,023,558	8,759,966	9,769,821	1,009,855	11.53%
CIP - General Fund		2,999,273	2,618,163	2,618,163	2,334,691	(283,472)	-10.83%
Total Fund		9,524,505	10,641,721	11,378,129	12,104,512	726,383	6.38%

Totals may differ from narratives due to rounding.

City of Colorado Springs Budget Detail Report

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RADIO

Radio Communications

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
51205	CIVILIAN SALARIES	445,757	316,060	563,501	485,845	(77,656)	-13.78%
51210	OVERTIME	4,275	5,766	5,354	5,354	0	0.00%
51220	SEASONAL TEMPORARY	19,473	9,050	0	0	0	0.00%
51235	STANDBY	26,218	24,020	25,680	30,562	4,882	19.01%
51240	RETIREMENT TERMINATION SICK	4,622	0	0	0	0	0.00%
51245	RETIREMENT TERM VACATION	6,750	220	0	0	0	0.00%
51299	SALARIES REIMBURSEMENTS	(339)	(2,844)	0	0	0	0.00%
51610	PERA	66,382	47,403	74,254	60,383	(13,871)	-18.68%
51615	WORKERS COMPENSATION	13,757	9,449	13,258	9,914	(3,344)	-25.22%
51620	EQUITABLE LIFE INSURANCE	1,269	921	1,676	1,561	(115)	-6.86%
51640	DENTAL INSURANCE	3,099	1,609	3,598	2,460	(1,138)	-31.63%
51655	RETIRED EMP MEDICAL INS	2,195	2,213	0	0	0	0.00%
51665	CASH BACK	848	1,175	0	0	0	0.00%
51690	MEDICARE	5,919	3,838	8,171	5,108	(3,063)	-37.49%
51695	CITY EPO MEDICAL PLAN	65,225	21,030	69,352	54,882	(14,470)	-20.86%
51696	ADVANTAGE HD MED PLAN	286	13,326	0	4,464	4,464	0.00%
51697	HRA BENEFIT TO ADV MED PLAN	26	1,191	0	0	0	0.00%
51699	BENEFITS REIMBURSEMENT	0	(296)	0	0	0	0.00%
Total Salaries and Benefits		665,762	454,131	764,844	660,533	(104,311)	-13.64%
52105	MISCELLANEOUS OPERATING	0	1	0	0	0	0.00%
52110	OFFICE SUPPLIES	803	295	785	785	0	0.00%
52111	PAPER SUPPLIES	29	95	30	30	0	0.00%
52120	COMPUTER SOFTWARE	4,530	199	1,841	1,841	0	0.00%
52122	CELL PHONES EQUIP AND SUPPLIES	20	0	0	0	0	0.00%
52125	GENERAL SUPPLIES	514	0	600	600	0	0.00%
52135	POSTAGE	83	63	100	100	0	0.00%
52140	WEARING APPAREL	399	23	500	500	0	0.00%
52145	PAINT AND CHEMICAL	436	190	400	400	0	0.00%
52155	AUTOMOTIVE	353	21	200	200	0	0.00%
52165	LICENSES AND TAGS	0	1,500	1,350	1,350	0	0.00%
52190	JANITORIAL SUPPLIES	475	559	500	500	0	0.00%
52225	MAINT COMPUTER SOFTWARE	254	80	400	400	0	0.00%
52235	MAINT MACHINERY AND APPARATUS	1,864	200	3,472	3,472	0	0.00%
52250	MAINT RADIOS ALLOCATION	342,750	333,850	388,212	388,212	0	0.00%
52265	MAINT BUILDINGS AND STRUCTURE	2,132	1,504	20,697	20,697	0	0.00%
52445	JANITORIAL SERVICES	2,145	2,340	2,170	2,170	0	0.00%
52568	BANK AND INVESTMENT FEES	0	667	0	0	0	0.00%
52573	CREDIT CARD FEES	2	190	0	0	0	0.00%
52575	SERVICES	1,278	1,049	0	0	0	0.00%
52577	ADMINISTRATIVE SERVICES	0	0	44,192	23,461	(20,731)	-46.91%
52590	TEMPORARY EMPLOYMENT	0	52,127	72,580	129,970	57,390	79.07%
52630	TRAINING	250	0	0	0	0	0.00%
52655	TRAVEL OUT OF TOWN	0	718	0	0	0	0.00%
52705	COMMUNICATIONS	7,527	7,210	0	0	0	0.00%
52725	RENTAL OF PROPERTY	37,586	41,448	33,926	41,447	7,521	22.17%
52735	TELEPHONE LONG DIST CALLS	68	69	66	66	0	0.00%
52736	CELL PHONE AIRTIME	606	66	548	2,000	1,452	264.96%
52738	CELL PHONE BASE CHARGES	0	153	0	0	0	0.00%
52746	UTILITIES ELECTRIC	14,286	15,816	14,287	14,287	0	0.00%
52747	UTILITIES GAS	2,289	2,221	2,747	2,747	0	0.00%
52748	UTILITIES SEWER	573	512	573	573	0	0.00%
52749	UTILITIES WATER	628	617	629	629	0	0.00%
52775	MINOR EQUIPMENT	3,484	4,197	5,121	5,121	0	0.00%
52776	PRINTER CONSOLIDATION COST	0	827	0	0	0	0.00%
52785	RADIO REPLACEMENT	613,122	469,720	181,623	163,735	(17,888)	-9.85%
52795	RENTAL OF EQUIPMENT	1,437	377	0	0	0	0.00%
52805	ADMIN PRORATED CHARGES	51,408	42,408	50,292	50,292	0	0.00%
52872	MAINT FLEET VEHICLES EQP	22,687	17,156	19,798	19,798	0	0.00%
52874	OFFICE SERVICES PRINTING	29	0	0	0	0	0.00%
52880	PURCHASES FOR RESALE	74,084	84,189	96,671	96,671	0	0.00%

Account #	Description	2011 Actuals	2012 Actuals	2013 Budget	2014 Budget	2013 Budget to 2014 Budget \$ Change	2013 Budget to 2014 Budget % Change
52882	PURCH FOR RESALE COMMERCIAL	3,214	22,726	29,372	29,372	0	0.00%
52883	PURCH FOR RESALE NON STCK PART	29,605	9,053	9,628	9,628	0	0.00%
52886	RADIO MAINTENANCE MISC	41,476	163,056	163,277	114,321	(48,956)	-29.98%
52888	RADIO MAINTENANCE PPRCN	103,974	133,896	198,367	98,367	(100,000)	-50.41%
Total Operating Expenses		1,366,400	1,411,388	1,344,954	1,223,742	(121,212)	-9.01%
Total Capital Outlay		0	0	0	0	0	0.00%
Total Expenses		2,032,162	1,865,519	2,109,798	1,884,275	(225,523)	-10.69%

Totals may differ from narratives due to rounding.

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